



# CGIAR

**Agricultural science and innovation for rural  
vitalization and global food security**



**CGIAR**

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Executive Director, CGIAR System Organization

June 25 2018

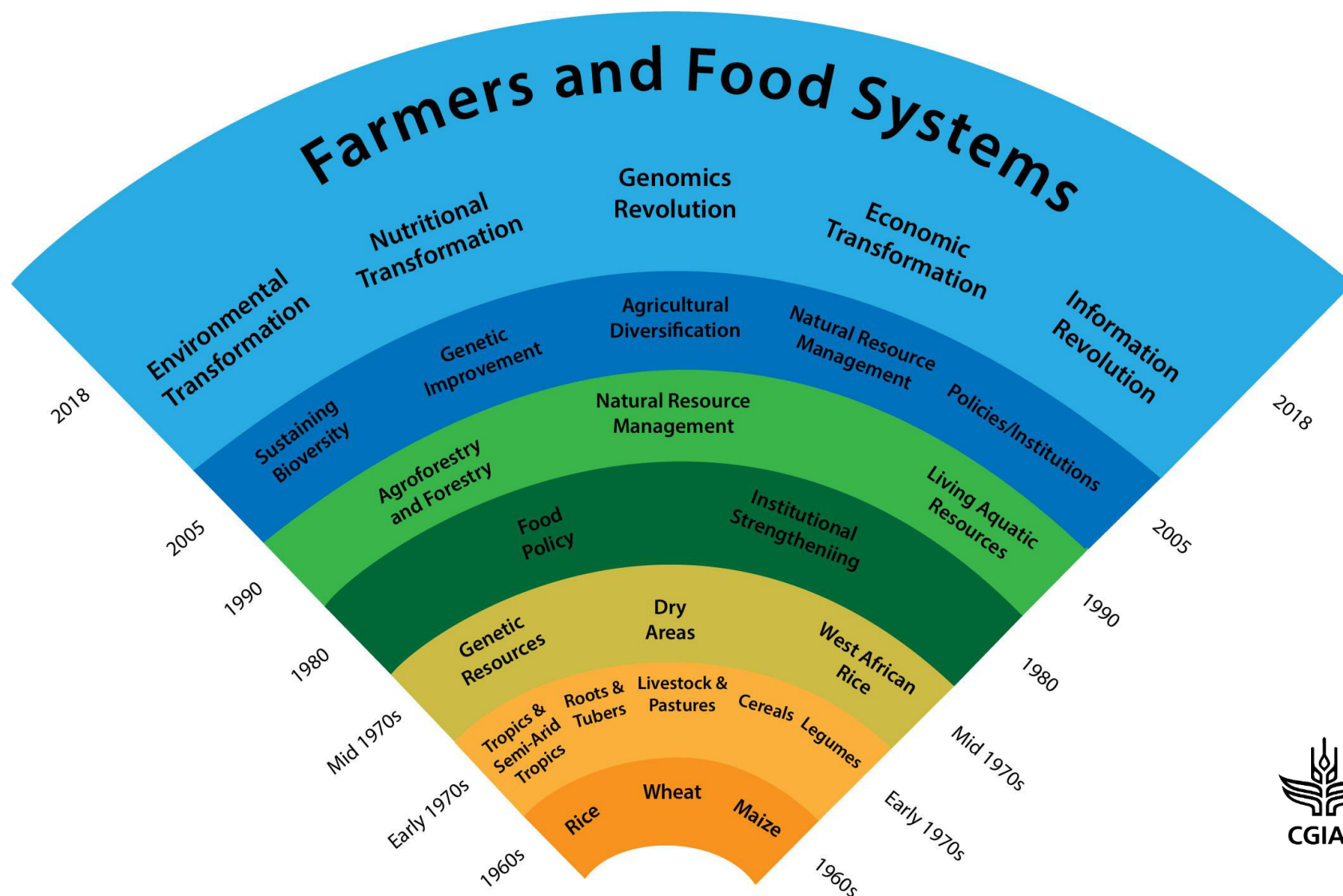
# 1960-70: Yield increase and Green Revolution

- Norman Borlaug (Nobel Peace Price 1970)
- Development of semi-dwarf, high-yield and disease-resistant varieties, 1960s-70s
- CIMMYT created (Rockefeller and Ford Foundations, and Mexican Government)





# 1960-2018: Scientific expansion and diversification



# Addressing complex global issues

**Food** – the way we grow, catch, transport, process, trade, and consume it – is central to the main challenges facing humanity.



# Harnessing innovations for impact will be knowledge intensive

To solve these complex challenges, CGIAR partners with governments, national research institutes, civil society and the private sector on 5 global transformations.



## GENOMICS REVOLUTION

To accelerate development of a new generation of crops and animals, to improve yield, as well as increase nutrient content and market value.

## ECONOMIC TRANSFORMATION



To revitalize rural economies, bring value to consumers, and leverage the power of economic growth to reduce poverty.



## NUTRITION TRANSFORMATION

To tackle chronic malnutrition, hidden hunger and the availability of safe, healthy and diverse foods.



## ENVIRONMENTAL TRANSFORMATION

To drastically cut the environmental cost of agriculture and reverse land degradation by scaling up climate-smart agriculture.



## INFORMATION REVOLUTION

To deliver impact-at-scale by harnessing the power of agriculturally relevant data and analytics for farmers, businesses and governments.







# 2016-2030: Delivering the Sustainable Development Goals

## CGIAR System Level Outcomes



## **By 2030, in collaboration with 3,000+ partners, CGIAR will make significant contributions to the SDGs:**

- **100 million** fewer people living in poverty
- **150 million** less people facing chronic hunger
- **500 million** fewer people suffering from micronutrient malnutrition
- **7.5 million** hectares saved from deforestation
- **190 million** hectares of degraded land restored
- **20% increase** in water and nutrient use efficiency
- **15% less** agriculture-related greenhouse gas emissions compared to business-as usual





# OUR ASSETS

## 15 top-class research centers

CGIAR's global network of 15 research centers contributes to an unrivaled mix of knowledge, skills and research facilities able to respond to emerging development issues.

## 3,000+ partners

Unequalled partnerships network of more than 3000 partners from national governments, academic institutions, global policy bodies, private companies and NGOs.

## 70 countries

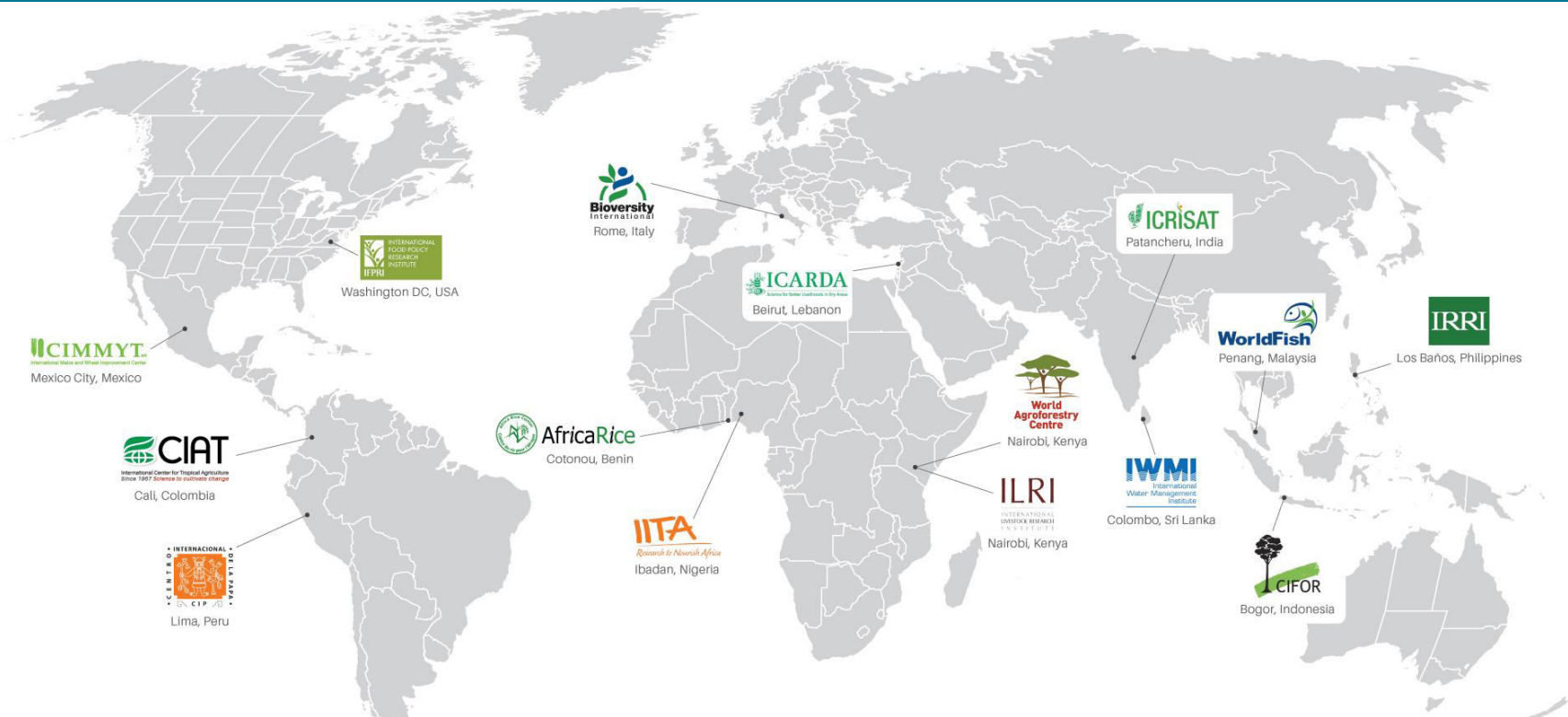
We have a local presence in over 70 countries with a deep knowledge of customs, values and market operations in developing countries.

## 50 years experience

A wealth of experience and knowledge spanning 50 years that builds on a track-record of innovation and world-class research.



# The world's largest agricultural research network



# CGIAR fills a unique global niche

- **Storage:** Mobilizes a global store of seeds with its platform of 11 CGIAR Genebanks to safeguard the world's largest and most diverse crop and forage collections
- **Genetic Gain:** Creates new improved varieties of plants, livestock and fish
- **Approaches:** Develops new climate smart and gender aware tools and approaches to help farmers, farming and food systems
- **Policy:** Works closely with governments to help turn knowledge into impacts







**AfDB to invest \$120 million to boost cassava and others**



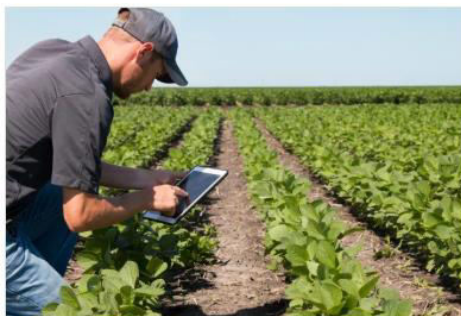
**Better farming practices key to combating desertification and drought**



**WLE Director promotes payments for ecosystems services at EAT Forum**



**Daniel Debouck: The man who knows his beans**



**G7 can tackle five priorities with one investment: agricultural research**



**Gender takes center stage at European Development Days**



**Can our environment survive our food needs? We asked 11 eminent water scientists**



**Blogs.WorldBank.org: Secrets to successful irrigation management from Central Asia**



**More people, more food, worse water?**



**Miracle mangrove "land builders" adapt to ocean rise amid climate change**



**TheDiplomat: The Impact of Migration on Water Scarcity in Central Asia**



**Livestock-enhanced diets in the first 1,000 days of life: Pathways to better futures in low-income countries**

# CGIAR's mega Programs and Platforms

## Agri-Food Systems CGIAR Research Programs

The first of these is the innovation in Agri-Food Systems which involves adopting an integrated, agricultural systems approach to advancing productivity, sustainability, nutrition and resilience outcomes at scale.



CGIAR Research Program on Fish



CGIAR Research Program on Forests, Trees and Agroforestry



CGIAR Research Program on Grain Legumes and Dryland Cereals



CGIAR Research Program on Wheat



CGIAR Research Program on Livestock



CGIAR Research Program on Maize



CGIAR Research Program on Rice



CGIAR Research Program on Roots, Tubers and Bananas

## Global Integrating Programs

The second cluster consists of four cross-cutting Global Integrating Programs framed to work closely with the Agri-Food Systems Programs within relevant agro-ecological systems.



CGIAR Research Program on Agriculture for Nutrition and Health



CGIAR Research Program on Climate Change, Agriculture and Food Security



CGIAR Research Program on Policies, Institutions, and Markets



CGIAR Research Program on Water, Land and Ecosystems

## Research Support Platforms

Three research support Platforms will also underpin the research of the whole system.



CGIAR Platform for Big Data in Agriculture



CGIAR Excellence in Breeding Platform

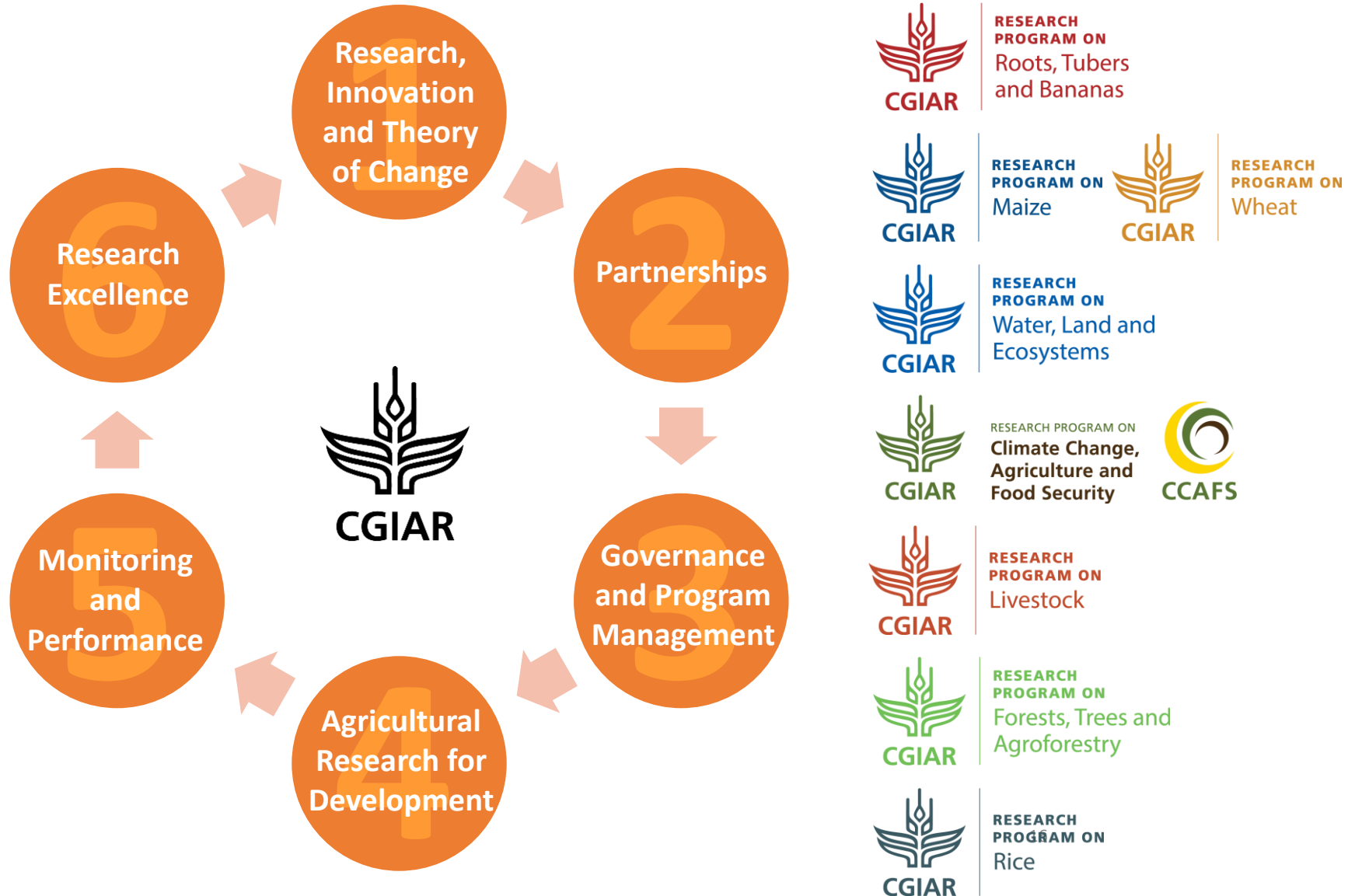


CGIAR Genebank Platform

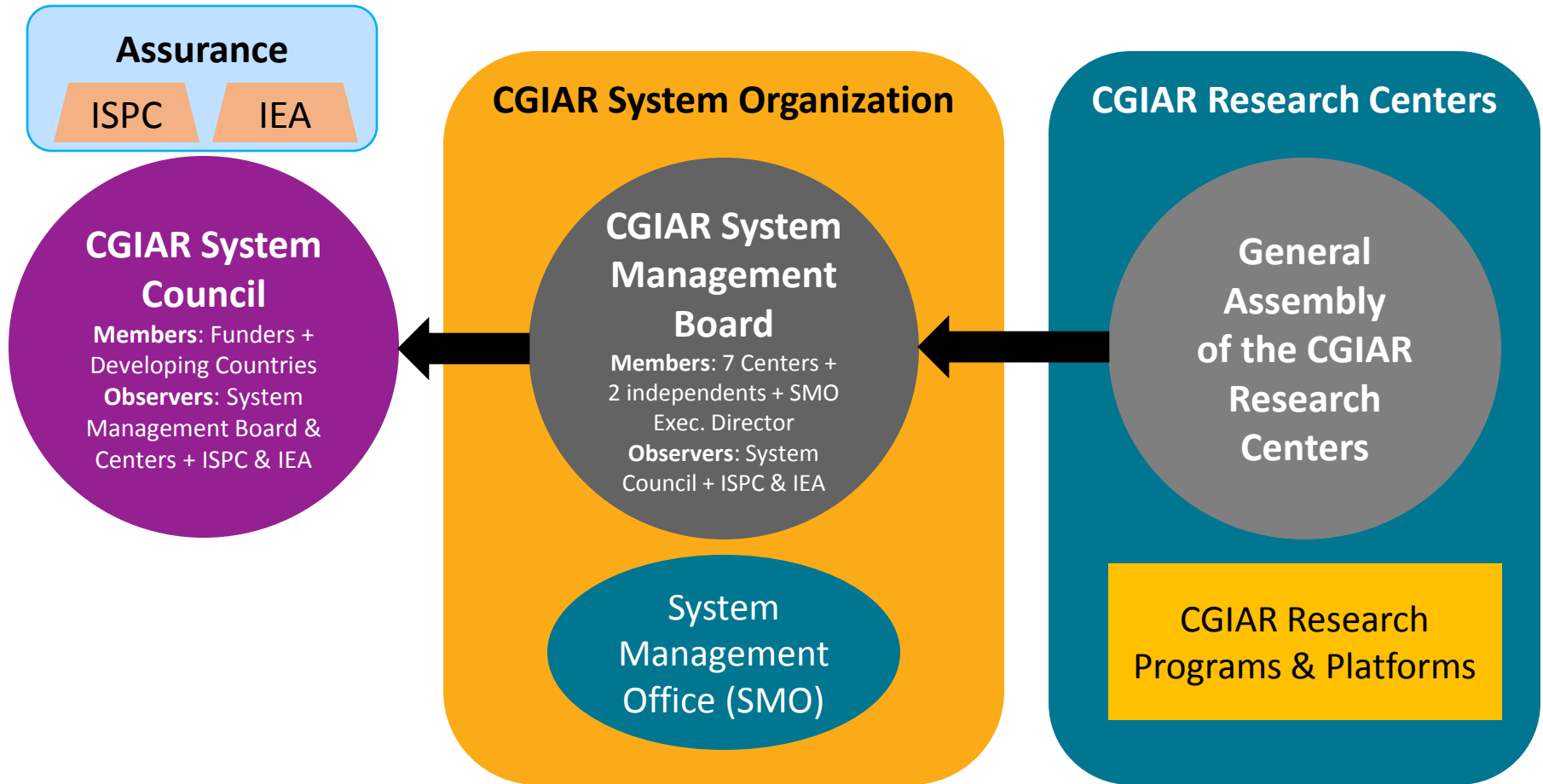




# CGIAR approach to International Mega-Programs: the CGIAR Research Programs (CRPs)



# CGIAR structure & governance

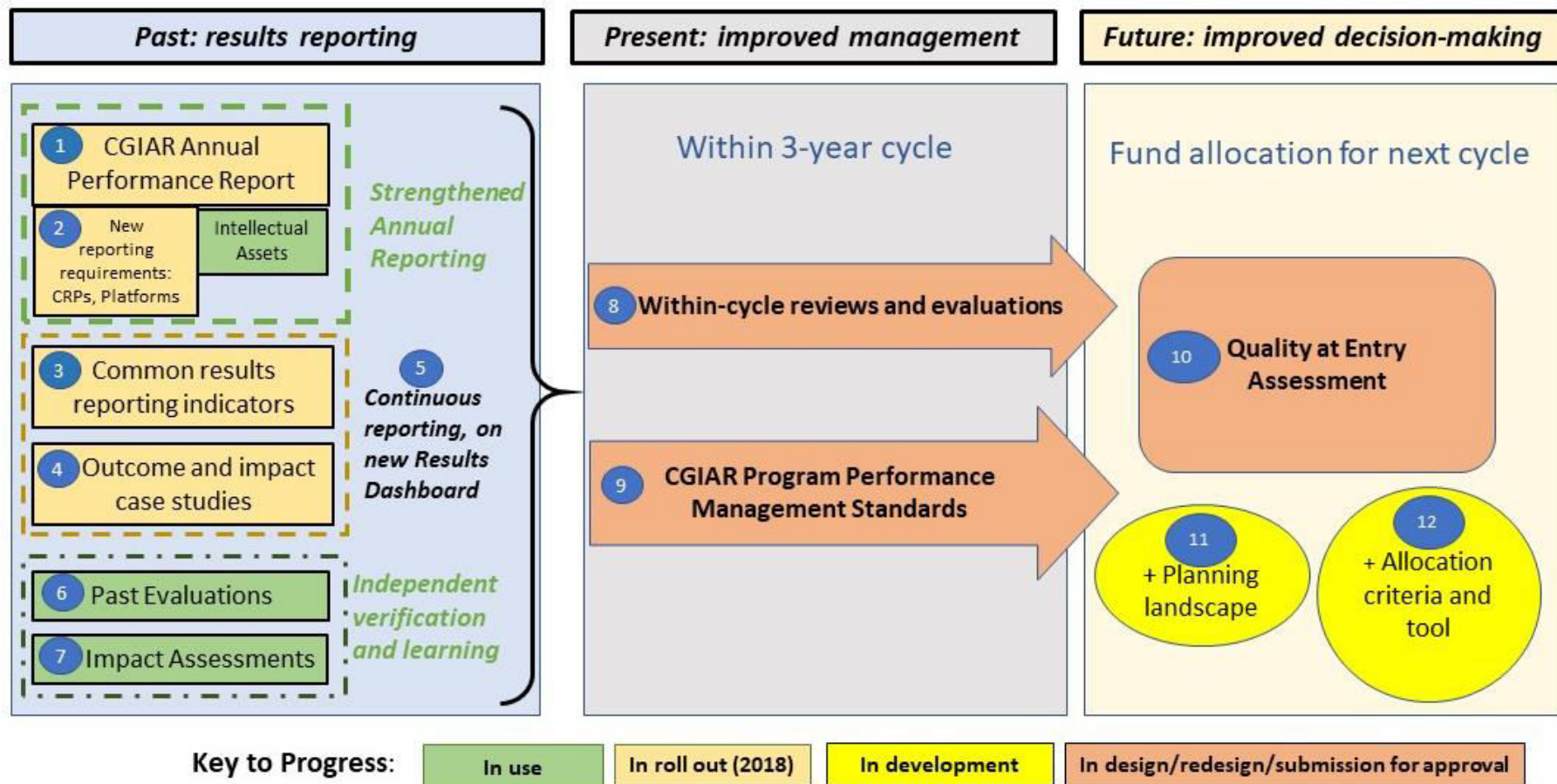






6<sup>th</sup> System Council Meeting  
16 and 17 May 2018  
Berlin, Germany

To connect to Wi-Fi, please use the CGIAR\_SC6 network Password: 6systemcouncil



### Past: results reporting

1. CGIAR Annual Performance Report
2. CRPs/Platform reporting requirements
3. Common results reporting indicators
4. Outcome and impact case studies
5. Program Results Dashboard
6. Past Evaluations
7. Impact Assessments

### Present: improved management

8. Within-cycle reviews and evaluations
9. Program Performance Management Standards

### Future: improved decision-making

10. Quality at Entry Assessment
11. Planning landscape
12. Allocation criteria and tool



# CGIAR's Strategy & Results Framework 2016 - 2030

2030

1

REDUCE  
POVERTY

IMPROVE FOOD  
& NUTRITION  
SECURITY

IMPROVE  
NATURAL  
RESOURCES &  
ECOSYSTEM  
SERVICES

## Key goals

1 NO  
POVERTY



2 ZERO  
HUNGER



3 GOOD HEALTH  
AND WELL-BEING



5 GENDER  
EQUALITY



6 CLEAN WATER  
AND SANITATION



13 CLIMATE  
ACTION



15 LIFE ON  
LAND



2

Design Period for  
2030 Plan

## 2030 Plan

- Approved in 2019-2021 Business Plan cycle
- 4-6 major research themes set out
- Alignment to SDGs
- Specific research activities to be refined each 3-yr cycle

Major Research Themes

Institutional Elements

Optimally: Center-own planning cycles align to the System cycle

3

### Business Plan 2019-2021

Aligning key elements  
in well-managed cycle

### Business Plan 2022-2024

3-yr implementation  
cycle

### Business Plan 2025-2027

3-yr implementation  
cycle

### Business Plan 2028-2030

3-yr implementation  
cycle

4

2019  
Annual  
Work/  
Budget  
Cycle

2020  
Annual  
Work/  
Budget  
Cycle

2021  
Annual  
Work/  
Budget  
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2029  
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2030  
Annual  
Work/  
Budget  
Cycle

January 2019

January 2022

January 2025

January 2028

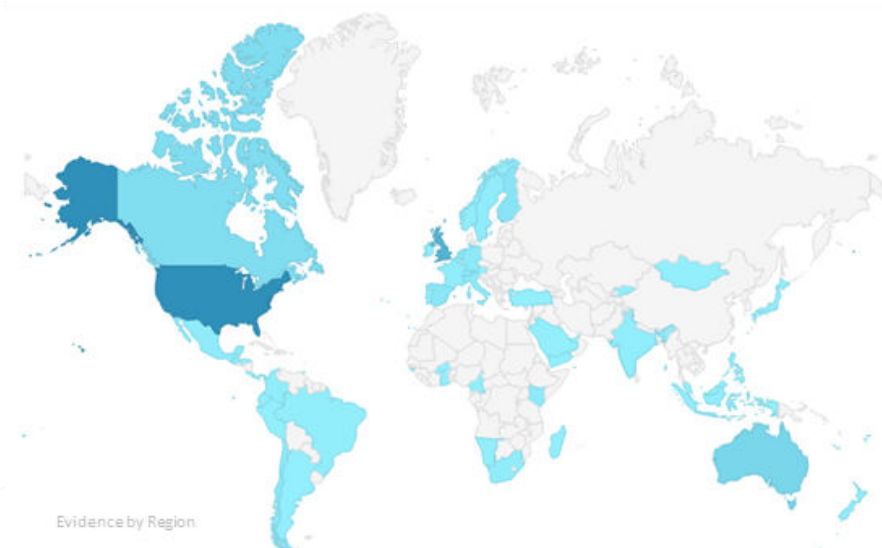
# CGIAR Program Performance Progress Dashboard



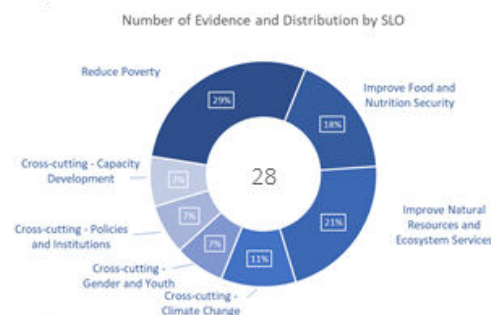
2016

2017

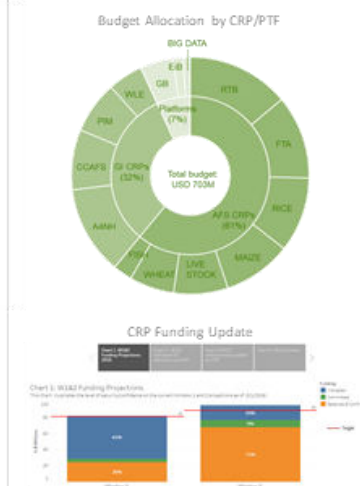
2018



## Progress Towards SLOs / SDGs



## Financials



## Reporting Indicators



## Find information by



SDG



Program / Platform



Partner Institutions

# CGIAR scientific papers published in ISI journals

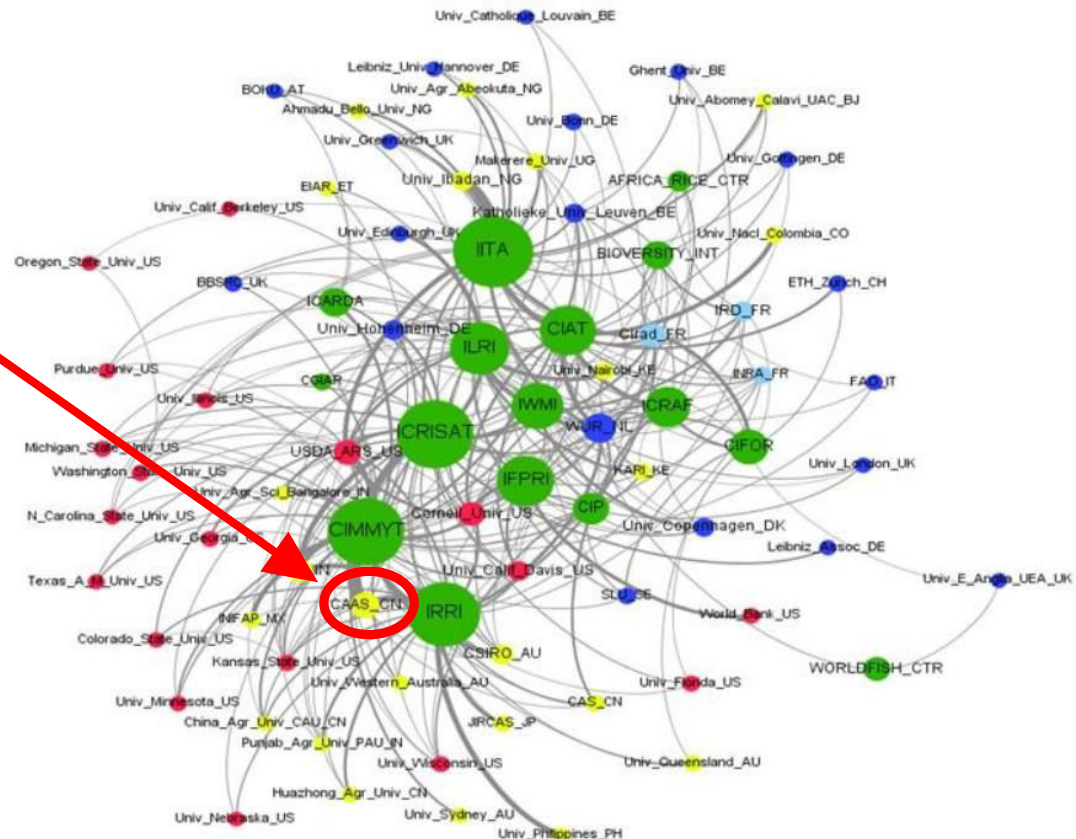
CGIAR Research Programs	2014	2015	2016
Agriculture for Nutrition and Health (A4NH)	137	147	127
Climate Change, Agriculture and Food Security (CCAFS)	114	119	118
Aquatic Agricultural Systems (AAS)	49	32	28
Dryland Cereal (DC)	47	49	14
Dryland system (DS)	127	83	95
Forests, Tree and Agroforestry (FTA)	328	281	276
Grain Legumes (GL)	8	82	108
Global Rice Science Partnership (GRISP)	218	289	297
Humidtropics	17	36	29
Livestock & fish	48	70	45
MAIZE	64	132	111
Policies, Institutions and Markets (PIM)	98	129	102
Roots, Tubers & Bananas (RTB)	92	103	112
WHEAT	107	167	204
Water, Land & Ecosystems	150	141	142
<b>Total</b>	<b>1604</b>	<b>1860</b>	<b>1808</b>





# International collaborations and ISI papers

1. WUR
2. CAAS
3. USDA
4. Cornell University
5. CIRAD
8. IRD
14. INRA



From “CGIAR bibliometric study, 2003-2012”, Odile Bédou (Agreenium), Dominique Fournier (INRA), December 2013

<http://www.cirad.fr/en/news/all-news-items/articles/2014/institutionnel/cirad-is-the-leading-french-partner-in-cgiar-co-publications>

## CGIAR and China: Productivity & competitiveness

**Global Rice Array action sites** (phenotyping, genotyping, etc.) in Southeast Asia, South Asia, China, Latin America, and Africa with local resources available. **Guangdong** Province is interested in joining with support from the Provincial Government; additional provinces such as **Yunnan** and **Guangxi** expected to join later in 2018.

**Expansion of C4 mutant screening capacity:** IRRI-CAAS collaboration to formulate a joint laboratory in the Biotechnology Research Institute in Beijing to become operational later in 2018 and funded by CAAS China.



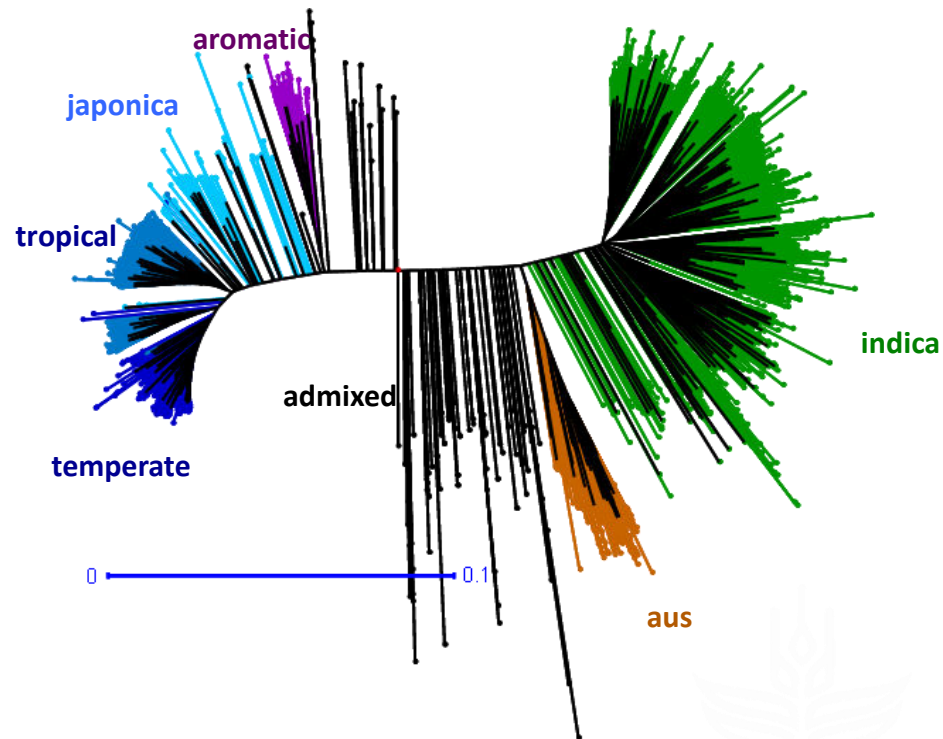
# CGIAR and China: Science & innovation leadership

Sequencing 3,000 rice accessions...  
10,000?



*From Alexandrov, et al. SNP-Seek  
database of SNPs derived from 3,000  
rice genomes. Nucl. Acids Res.  
2015;43(D1):D1023-D1027*

*Kindly provided by Dr. Ken Mc Nally  
(IRRI/GRiSP)*





# CGIAR and China: High-impact transformation

Studies of the **release and adoption of modern *potato* & *sweetpotato* varieties** in major producing countries in Asia (Bangladesh, China, India, Indonesia, Nepal, Pakistan, Papua New Guinea, Philippines, Vietnam) and Latin America (Peru) in collaboration with SPIA, RICE, Yunnan Normal University and INIA (Open Access datasets & publications in 2018).

With Guangzhou Agricultural Academy of Sciences (GDAAS) facilitation of regional **NARS R&D platforms** and development of **Foc TR4 resistant *banana* materials** for testing in endemic regions.

Impact assessment of ***potato* variety *Cooperation 88* (C88)** in Yunnan Province.





# CGIAR and China: Feeding the world

- 120 million tons Wheat harvested annually in China
- 30+ years of CAAS & CIMMYT collaboration on wheat
- Germplasm exchange, training scientists
- 260 wheat varieties (mostly semi-dwarf) released from crosses with CIMMYT material
- Yield doubled until 1980 with 20% reduced area (genetic gain)
- Need for more resilient varieties, e.g. drought: Heat & Drought Tolerance to Combat Climate Change (HEDWIC)





# Thank you

Xiè xiè dà jiā de guān zhù

